



ALASKA RAILROAD CORPORATION

327 W. Ship Creek Avenue

Anchorage, AK 99501

Phone 907-265-2608

Fax 907-265-2439

THOMPSONL@AKRR.COM

January 11, 2010

**To: AGC of Alaska and
Potential CM/GC team members**

**Re: Northern Rail Extension, Phase 1:
Tanana River Bridge/Levee Construction
Request for Statements of Interest
Request for Proposals Number 10-02-59434**

To Whom It May Concern:

The Alaska Railroad Corporation (ARRC), an instrumentality of the State of Alaska, is planning to construct a new 80-mile rail line referred to as the Northern Rail Extension (NRE) which would begin at MP 20 of ARRC's Eielson Branch east of Fairbanks and would extend southeasterly to the southern side of Delta Junction. Phase 1 of the NRE project involves the construction of a rail/vehicle bridge across the Tanana River. This bridge is expected to be approximately 3,300 feet in length including 21 main spans and two approach spans. The bridge will be designed to carry both rail and military vehicle loadings on the same roadway bed. Efficiencies in foundation configuration and execution are expected to be a major factor in project success. Support facilities also to be included in Phase 1 include an approximate 2.5 mile levee on the east bank of the Tanana River to protect the bridge, various support bridges and roadway upgrades to reach the bridge. This is a federally funded project and will be subject to all applicable federal requirements.

The NRE project has received environmental clearance in form of a final EIS and the federal Surface Transportation Board (STB) has issued a decision authorizing construction of the project. Other needed environmental clearances are expected to be received in 3rd quarter 2010. ARRC is also in the process of obtaining the permits required for the project.

The purpose of this letter is to notify interested contractors that ARRC will be soliciting proposals in the very near future for a Construction Manager/General Contractor (CM/GC) to assist ARRC and its design team in moving forward on Phase 1 of the project. ARRC's objectives in using the CM/GC delivery method for this project as opposed to a conventional design-bid-build method are

primarily two fold:

First, ARRC expects that the design and project development work prior to construction will benefit greatly from the continual and collaborative involvement of the CM/GC with both ARRC and the design team during the pre-construction phase as the CM/GC provides constructability reviews, risk identification and mitigation proposals, cost and schedule estimates and value engineering (VE) suggestions. Such effort should enhance the ability to complete the project on an accelerated basis.

Second, ARRC expects that the cost of this project will be controlled and reduced by using a risk management methodology that calls for risk identification and clear allocation of risks between ARRC and the CM/GC.

It is anticipated that the selection of a GM/GC for this project will be primarily based upon a combination of qualifications, experience and project approach, including both approach to assisting the CM/GC process and construction of the project.

The tentative schedule for this project is as follows:

Industry outreach letter sent to AGC & potential CM/GCs	January 11, 2010
ARRC issues RFP for CM/GC Services	January 19, 2010
Mandatory Pre-proposal/site visit meeting at Hotel North Pole, 449 N. Santa Clause Lane North Pole, AK 99705	January 27, 2010 - 9:00 AM
CM/GC RFP revisions if necessary	January 29, 2010
CM/GC Proposals Due	March 12, 2010
Optional Interviews (if required)	TBD
Selection of CM/GC	TBD
NTP for CM/GC - pre-construction phase	TBD
Negotiate CM/GC Construction Phase	TBD
Project Completion	TBD

More information about this project is available on the internet at <http://www.northernrailextension.com>. If there are any questions or other comments, please direct them to our Project Manager at the following address:

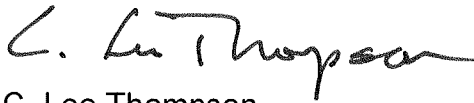
Northern Rail Extension
Brian Lindamood PE
Project Manager
327 W. Ship Creek Avenue
Anchorage, AK 99501

Interested contractors who wish to receive a copy of the RFP for CM/GC Services for this project should send their contact information to me at the following address:

C. Lee Thompson
Alaska Railroad Corporation
327 W. Ship Creek Avenue
Anchorage, AK 99501
Email: thompsonl@akrr.com

I thank you for your continued interest in this important ARRC Project.

Sincerely,

A handwritten signature in black ink that reads "C. Lee Thompson". The signature is written in a cursive style with a large initial "C" and a long, sweeping underline.

C. Lee Thompson
Sr. Contracts Administrator
Alaska Railroad Corporation